



Responsiveness • Resilience • Reflection



Your Workforce Development Partner



Customer Service Representative Core Competencies & Behavioral Interview Guide



www.agility3r.com

70 Linden Oaks-3rd Floor Rochester, NY 14625 585-704-5202 Based on the emerging role of a customer service representative, the following aspects are critical to business development.

Analysis / Ducklow Assessment	
Analysis / Problem Assessment	 Securing relevant information Balating & comparing data from
	Relating & comparing data from multiple sources
	multiple sourcesIdentifying cause/effect relationships
	• Identifying cause/effect relationships between separate elements of
	information
Communication Skills	
Communication Skins	• Effectively expressing ideas and information to individuals & groups
	information to individuals & groupsManaging verbal & non-verbal
	messages effectively
	 Adjusting presentation, language,
	terminology and style to meet the
	needs of the audience
	 Utilizing the best communication
	methods for the given situation and
	message
Customer Focus	Commitment to meeting the
	expectations and requirements of all
	customers—internal & external
	Proactively building customer input
	into decision-making
	• Removing barriers that stand between
	customers and their need for
	service/information
Initiative	• Taking actions to achieve goals
	• Self-starting rather than waiting for
	others to dictate actions
	Exceeding minimum requirements
Telephone Skills	Communicating effectively with
	internal and external customers via the
	telephone.
	Clearly and concisely formulating
	information so that it is understood
	and applicable in a non-face-to-face
Databasa & Computar Skills	format.
Database & Computer Skills	Accurately & thoroughly documenting customer transactions
	 Appropriately documenting processes & procedures
	 Capturing all processes that effect
	revenue

What follows are key interview questions to help you assess potential candidates past experience exhibiting the qualities that you desire for your business goals and objectives.

Interview Questions:	Desired Behaviors:
 A. How have you previous organized your work so that other's walking into it can understand it? B. Share an instance when you were first to identify a key problem before it blew out of proportion? How did you identify the problem? C. What are some ways that you tackle problems to determine the root cause? Give an example from your pervious position. D. Share a time when you were able to resolve an issue that had been impacting your team for a while? 	 Securing relevant information Relating & comparing data from multiple sources Identifying cause/effect relationships between separate elements of information

Situation	Task	Action	Result

Interview Questions: A. How do you gage when you understand a customer's needs?	 Desired Behaviors: Effectively expressing ideas and information to individuals & groups Managing verbal & non-verbal messages
B. How do you know when a customer understands what you are saying? What feedback do you look for?C. Share a time when you had an irate customer and had to deliver information that was difficult to deliver or that you knew they would have a negative response to?	 effectively Adjusting presentation, language, terminology and style to meet the needs of the audience Utilizing the best communication methods for the given situation and message
D. Share an instance when you had to resolve an issue with an internal customer that was not very receptive to you. What steps did you take?	

Situation	Task	Action	Result

Customer Focus

Interview Questions:	Desired Behaviors:
A. How have you identified customer concern?	• Commitment to meeting the expectations and requirements of all customers— internal & external
B. How do you know when you have a thoroughly satisfied customer?	• Proactively building customer input into decision-making
C. Share a time when you identified a customer need that effected a business decision? How did you communicate that need? What was the follow through?	• Removing barriers that stand between customers and their need for service/information
D. Share a time when a company policy was impeding your ability to resolve a customer issue.	
How did you balance your role in the company and service the customer?	

Situation	Task	Action	Result

Initiative		
Interview Questions:	Desired Behaviors:	
A. Share an example of when you sought out a customer concern without being asked to do so?B. What have you done above and beyond your immediate call of duty? How did that benefit the customer? How did that benefit the business or your company?	 Taking actions to achieve goals Self-starting rather than waiting for others to dictate actions Exceeding minimum requirements 	
C. Share some ways that you have taken responsibility to grow your personal knowledge of a specific area that adds value to the business?		
D. Share two examples of when you sought out solutions to business issues impacting your work team without being asked to do so		

Situation	Task	Action	Result

Telephone Skills

Interview Questions:	Desired Behaviors:
A. Give a situation when you handled a challenging phone call?	• Communicating effectively with internal and external customers via the telephone.
B. What is your favorite example of a conversation that started out bad ended up win-win?	• Clearly and concisely formulating information so that it is understood and applicable in a non-face-to-face format.
C. What are three most important telephone skills? Why did you choose these three?	
D. Share an instance where you had to transfer a call to another internal person to resolve but you had already spent a fair amount of time with the customer. How did you handle the transfer?	

Situation	Task	Action	Result

Database & Computer Skills		
Interview Questions:	Desired Behaviors:	
A How did you learn to use the data systems in your pervious position?	Accurately & thoroughly documenting customer transactions	
B. When were you in a situation where something that you were responsible for affected the outcome of the transaction?	 Appropriately documenting processes & procedures 	
C. Explain a time when attention to detail was very important in your job?	• Capturing all processes that effect revenue	
D. How did you take responsibility when an error occurred on your behalf?		

Situation	Task	Action	Result

Score (1-5; 1 = least effective; 5 = most effective): _____

 $\hat{}$

Additional Questions:

Which is more important: compliance or health and safety?

(Although there clearly is no correct answer for this question, the process of explaining their answer will provide insight into how the candidate thinks, and possibly, in return, how they will manage program development and implementation.)

Why do you want to work for our company?

Are you able to travel to multiple locations in US?

Are you able to work nights/weekends occasionally?

Are you able to start . . . tomorrow (just teasing)